

	<h2>Health and Wellbeing Board</h2> <h3>29th September 2022</h3>
Title	Combating Drugs Partnership Overview
Report of	Dr Tamara Djuretic, Joint Director of Public Health and Prevention, Directorate of Public Health
Wards	All
Status	Public
Urgent	No
Key	<p>{Yes / No}</p> <p><i>Note: The definition of a key decision is one which:</i></p> <ul style="list-style-type: none"> - will result in the council incurring expenditure or savings of £500,000 or more; or - is significant in terms of its effects on communities living or working in an area comprising two or more Wards
Enclosures	Appendix A – Barnet Combating Drugs Partnership Terms of Reference - Draft
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Summary

This report introduces Barnet’s “Combating Drugs Partnership” (BCDP) and presents the proposed terms of reference for the partnership. The report also presents the proposed governance and reporting for the BCDP.

The Combating Drugs Partnership is being formed in response to the national “[From Harm to Hope](#)” a 10-year drugs plan to cut crime and save lives (2021). The plan requires that national and local partners work collaboratively focusing on three strategic priorities, which include the plan to cut crime and save lives by reducing the of drugs, delivering a high-quality treatment and recovery system and achieving a generational shift in demand for drugs.

It is proposed that the BCDP will be chaired by Chair of the Health and Wellbeing Board, Cllr Alison Moore.

The BCDP will report directly to Barnet Council’s Health and Wellbeing board, with a line into Barnet Council’s Safer Communities Partnership Board. It is proposed that the first

Barnet Combating Drugs Partnership Board will be held on the 2nd November 2022 and every three months subsequently. Work programme and timelines for delivery are detailed in the Terms of Reference, appendix 1.

Glossary of terms:

BCDP – Barnet Combating Drugs Partnership

ToR – Terms of reference

SRO – Senior Responsible Officer

OHID – Office for Health Improvement and Disparities

Officers Recommendations

- 1. To agree the establishment and terms of reference (as proposed in appendix one) of the proposed Barnet Combating Drugs Partnership (BCDP).**
- 2. To agree and implement governance structure relating to the Barnet Combating Drugs Partnership (BCDP) as detailed in the report and the terms of reference.**

1. Why this report is needed

- 1.1 This report introduces Barnet’s “Combating Drugs Partnership” (BCDP) and presents the proposed terms of reference for the meeting. The report also presents the proposed governance and reporting structure for the BCDP.
- 1.2 The Combating Drugs Partnership is being formed in response to the national “[From Harm to Hope](#)” a 10-year drugs plan to cut crime and save lives 2021. The plan requires that national and local partners work collaboratively focusing on three strategic priorities, which include the plan to cut crime and save lives by reducing the of drugs, delivering a high-quality treatment and recovery system and achieving a generational shift in demand for drugs.

The plan recognises that a whole-system approach is needed, with demand reduction a key component. It also acknowledges that to achieve and sustain recovery people need, alongside treatment, somewhere safe to live and something meaningful to do (a job, education, or training). These problems can only be solved through coordinated action by multiple departments and additional investment. Greater co-ordination and accountability at the national level will also flow through to the local level, where responsibility sits for the delivery of drug treatment and wider recovery outcomes.

Therefore, it is expected that national and local departments will have vital designated roles in achieving the outcomes of the plan:

- Outcome 1 - Break drug supply chains: Home Office and Ministry of Justice,
- Outcome 2 - Deliver a world-class treatment and recovery system: Department of Health and Social Care, Ministry of Justice, Department for Levelling Up, Housing and Communities, and Department for Work and Pensions.
- Outcome 3 - Achieve a generational shift in demand for drugs: Home Office, Department for Education, Department of Health and Social Care, Ministry of Justice,

Departmental for Culture, Media and Sport, Department for Levelling Up Housing and Communities.

- 1.3 The aim of the Partnership is to bring key partners together to ensure clear strategic direction and delivery of the aims and objectives set out in the national combating drugs plan through delivery of a local strategy and action plan.

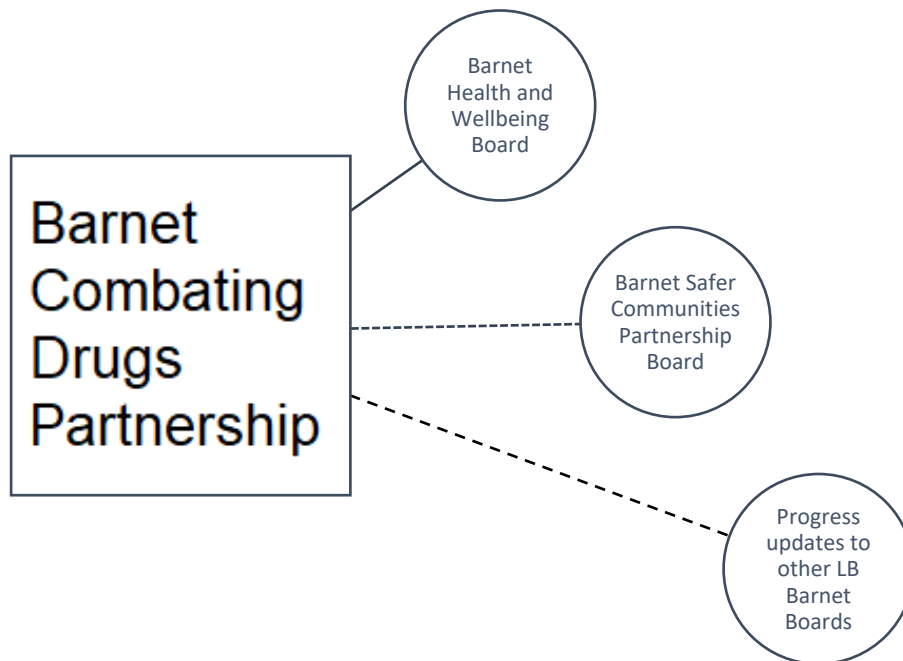
The partnership group will be responsible for:

- Establishing and implementing performance management to ensure the effective functioning of the group
- Overseeing delivery of the local combating drugs plan and other related substance misuse plans
- Discuss performance against agreed action plans
- A partnership level response to key issues and strategic challenges
- Providing visibility and accountability
- Productive engagement
- The ability to identify priorities and thematic activities
- Effective clear and timely communication of themes and emerging issues; and cross-partnership working
- Support the functioning of a local drug related death panel including conducting deep dives were required and monitoring related actions

- 1.4 Governance: It is proposed that the BCDP will be chaired by Chair of the Health and Wellbeing Board, Cllr Alison Moore.

The BCDP will report directly to Barnet Council's Health and Wellbeing board, with a line into Barnet Council's Safer Communities Partnership Board. As such the main CDPB Plan and strategy will be agreed by the Health and Wellbeing board and delivered via co-ordination of those with delegated powers at the CDPB.

The meeting is not a public meeting and will be administrated by members of the LB Barnet Public Health team.



2. Reasons for recommendations

- 2.1 Dame Carol Black was commissioned by the Home Office and the Department of Health and Social Care to undertake a [2-part independent review of drugs](#), to inform the government’s thinking on what more can be done to tackle the harm that drugs cause.

Following the review, the new drug (and alcohol) strategy, [From Harm to Hope](#), was published by the government in December 2021. In Spring 2022, funding and guidance was released to local areas to support the implementation of the new strategy, and in July 2022 a directive to local areas to establish local “Combating Drugs Partnerships”.

The approach detailed in this report is developed from [guidance](#) outlining the structures and processes through which local partners in England should work together to reduce drug-related harm.

3. Alternative options considered and not recommended

- 3.1 Larger geographic footprints for the Combating Drugs Partnership Board were considered however due to differences in Policing and Health footprint areas it was decided that a borough specific board was more suitable.

4. Post decision implementation

- 4.1 It is proposed that the first Barnet Combating Drugs Partnership Board will be held on the 2nd of November 2022 and every three months subsequently. Work programme and timelines for delivery are detailed in the Terms of Reference, appendix 1.

5. Implications of decision

5.1 Corporate Priorities and Performance

5.1.1 The Combating Drugs Partnerships has prevention at its core and its three outcomes align directly with Barnet's corporate plan.

- Outcome 1 - Break drug supply chains: Clean, safe and well run.
- Outcome 2 - Deliver a world-class treatment and recovery system: Healthy.
- Outcome 3 - Achieve a generational shift in demand for drugs: Healthy & Thriving.

5.1.2 As detailed above, the three outcomes of the CDP align with the objectives of Barnet's Joint Health and Wellbeing Strategy.

- Outcome 1 - Break drug supply chains: Creating a healthier place and resilient communities.
- Outcome 2 – Starting, living and ageing well & Ensuring delivery of coordinated and holistic care, when we need it.
- Outcome 3 - Achieve a generational shift in demand for drugs: Creating a healthier place and resilient communities/Starting, living & aging well

5.1.3 A key outcome of the CDPB is to conduct a joint needs assessment, reviewing local data and evidence. This forms a key part of the JSNA.

5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

5.2.1 In order to deliver the outcomes of the CDPB, Barnet [received additional funding](#) of £381,264 from the Office for Health Improvement and Disparities (OHID) to improve services in line with the ambitions of the 2021 drug strategy. An additional £41,476 is allocated by OHID for inpatient detoxification and rehabilitation. LB Barnet Public Health was asked to provide detailed plans to improve their treatment and recovery systems prior to funding being approved by OHID. The allocated funding is committed to the agreed plans submitted and approved by OHID.

A key role for the CDPB will be to support the mobilisation and delivery of these plans.

5.3 Legal and Constitutional References

5.3.1 The Combating Drugs Partnership Board's terms of reference include:

- To provide collective leadership and enable shared decision-making, ownership, and accountability
- To promote partnership and, as appropriate, integration, across all necessary areas, including joined-up commissioning plans and joined-up approach to

securing external funding across the NHS, social care, voluntary and community sector and public health.

- To explore partnership work across North Central London where appropriate

The board will have specific responsibilities for:

- Overseeing public health and promoting prevention agenda across the partnership
- Developing further health and social care integration.

5.3.2 No legal references – there are no procurement activities relating to this decision and there are no changes to existing commissioned services.

5.3.3 Barnet Combating Drugs Partnership Group is not a formal subcommittee of the Council and is an informal partnership board, and as such is not required to comply with the statutory requirements regarding publication of papers.

5.4 **Insight**

5.4.1 As detailed above, a substance misuse needs assessment is currently in progress and will be used to direct future planning and work programme for the CDPB. Initial plans have been made using existing data available including JSNA data and service level data.

5.4.2 Substance misuse treatment and trend data is closely monitored by the Public Health Intelligence team with strong performance monitoring in place.

5.5 **Social Value**

5.5.1 Not applicable – decision does not relate to commissioning

5.6 **Risk Management**

5.6.1 As part of the process for setting up Barnet Combating Drugs Partnership, a business implementation and risk plan to be developed and be agreed by Board members.

5.6.2 Timeframe for setting up the partnership Board to be agreed, details of activities and relevant staff/membership responsibilities as defined in terms of reference.

5.6.3 Alongside the implementation of a Business and Risk Plan, a performance framework will be agreed. The performance framework will include performance and outcome measures.

5.7 **Equalities and Diversity**

5.7.1 The core provisions of the Equality Act 2010 (the Act) came into force on 1st October 2010 and the Public Sector Equality Duty (Section 149 of the Act) came into force on 5th April 2011. Under Section 149, the Council must have due regard to the need to eliminate discrimination, harassment and victimisation prohibited under the Act and to advance equality for opportunity and foster good relations between those with protected characteristics and those without.

5.7.2 Prior to commissioning core substance misuse services, and Equality Impact

Assessment was carried out on the protected characteristics i.e., age, disability; race, gender reassignment, pregnancy and maternity, religion or belief, sex and sexual orientation. They also covered marriage and civil partnership regarding eliminating discrimination.

5.7.3 Combating Drugs Partnership under the guidance and stewardship of Barnet Council, will ensure that delivery of substance misuse service/reducing harm complies with the Public-Sector Equality Duty. This duty will continue to be monitored under the Contract.

5.8 Corporate Parenting

5.8.1 The Combating Drugs Partnership board will relate to children, adults and families. Care leavers and looked after children can be impacted by substance misuse on a multitude of levels and therefore will be included in the substance misuse needs assessment and their needs considered throughout the strategy development, planning and delivery.

5.9 Consultation and Engagement

5.9.1 Members of the CDPB have been approached and their view on the board sought. The board will include membership from service users and carers and there will be in depth consultation and engagement throughout the needs assessment process and strategy development.

5.10 Environmental Impact

5.10.1 There are no direct environmental implications from noting the recommendations. Implementing the recommendations in the report will lead to a positive impact on the Council's carbon and ecology impact, or at least it is neutral.

6. Background papers

6.1 None